

THE FOOD DEALER

"The Magazine for the Michigan Food Market"

MAY/JUNE, 1973



Gaudino's Gets New Home

After having been located in the hub of Detroit's east side for over nearly 30 years, Gaudino's Imported Foods, a specialty establishment featuring Italian and Middle East foods and condiments, has moved to St. Clair Shores. Pictured above, from left, Mr. and Mrs. Jack Genovesi, and their son, John, and daughter, Sandy.

(See story, Page 14)

Some Tax Relief — Page 8

Cold cash.



If you're a beer drinker, you want it ice cold. But if you're a beer seller, you want it red hot. Because a red hot seller is the kind of item that makes a man a success in the beer business. In the last 4 years Stroh's sales are up over 60%. At that rate, it's one of the hottest cold beers around.

From one beer lover to another.



Convenient Food Marts To Saturate State

Up to 130 stores with annual retail sales totaling an anticipated \$40 million are planned for development in the next several years in 19 southern Michigan counties according to Lewis C. Carroll, president of Convenient Food Marts, Chicago, and Carlus O. Kotila.

Kotila is president of Convenience Centers of Michigan, Inc., the corporate name of the new franchising company licensed for Michigan with temporary headquarters in Glen Arbor.

Other officers of the franchise are George Hagan, vice-president of sales and secretary-treasurer; and Robert Caldwell III, vice-president. Kerry R. Kotila, Mr. Kotila's son, will shortly join the firm as an assistant regional director.

Michigan counties franchised are Allegan, Barry, Berrien, Branch, Calhoun, Cass, Eaton, Hillsdale, Ingham, Jackson, Kalamazoo, Lenawee, Livingston, Macomb, Monroe, Oakland, St. Joseph, Van Buren and Washtenaw.

Plans call for 11 stores in Warren, 10 in Lansing, seven in Ann Arbor, six in Kalamazoo, Pontiac, Royal Oak, and St. Clair Shores, five in Roseville and four in Sterling Heights. There will be three stores each in Battle Creek, Birmingham, East Detroit, East Lansing, Jackson, Madison Heights, Oak Park, Portage, and Troy; and two stores each

ALLIED AWARD — Sam Melcher, executive vice-president of Lehn & Fink Products Company, second from left, presented an awards plaque to Arnold Foster, president of Allied Supermarkets, center. The plaque recognizes Allied's sales achievement in exceeding one million in sales of the company's various Lysol brand products. Flanking Melcher and Foster, are, from left, Ed Brager, Allied buyer; Donald Thomas of Allied; Sol Kurtzman of The Pfeister Company, the firm's broker; and Robert Cassetta of Allied

in Adrian, Berkley, Ferndale, Hazel Park, Monroe, Mt. Clemens, and Ypsilanti.

One store each is planned for Albion, Benton Harbor, Beverly Hills, Centerline, Charlotte, Clawson, Coldwater, Dowagiac, Farmington, Fair Plain, Fraser, Hillsdale, Huntington Woods, Lakeview, Marshall, Niles, Novi, St. Joseph, Sothufield, Sturgis, Tecumseh and Three Rivers.

"We will seek out and evaluate sites which are suitable for Convenient Food Mart stores and large enough to accommodate two to six satellite stores. This type of development will create small neighborhood shopping centers and opportunities for other complementary businesses," said Kotila.

Kotila, born in Calumet, Mich., has been in busi-

Kotila, born in Calumet, Mich., has been in business in Michigan in residential construction and real estate development, with the exception of four years spent in the Navy in World War II.

Hagan was born in Greeley, Colo., but spent 27 years in the direct sales field with a firm head-quartered in Grosse Pointe.

Caldwell, a native of Battle Creek, currently resides in Traverse City where he is in sales administration work.

Convenient Food Marts are independently operated, and franchised from coast to coast in regional areas of 29 states.



HAMTOWN'S GOES KOSHER—Hamtown Foods Company, an AFD member, and processor and distributor of a complete line of delicatessen and prepared foods, announced recently its products are now available in Kosher form. Officials at the ceremony announcing the move are shown behind a special Kosher cake with a giant pickle on top. Pictured from left, Walter Ziemniak, Hamtown president; Rabbi Jack Goldman of the Michigan Kashruth Council; Chester Kowalski, Hamtown chairman, holding the Polish eagle; Fr. Stanley Milewski of Orchard Lake Seminary; and Ted Sobsen, Hamtown vice- president.

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Past Presidents

The Sounding Board

To the AFD:

In offering encouragement to the lettuce boycott, the sole concern (of the Archdiocese) is to do something to help the plight of the farm workers. There seems to be no other course of action open to them through which they can improve their lot.

My judgment on the merits of the cause is based not on the things that appear in the abundant literature on the subject, but on the report of the Bishops Committee which has gone out to the area. Its members are well acquainted with the parties involved, and have made a measured judgment of the entire issue. On the strength of that judgment, I feel that the moral dimensions of the problem do call for an expression from the Church. It is this context in which our statement (in behalf of the lettuce boycott) has been made.

You note (in your letter to me) that this can have the effect of raising the price of lettuce. If we are able to have merchandise at a low price only at the cost of human suffering and human dignity, then we all need be prepared for some adjustments in our economic appraisal of things. I am confident that as you reffect upon it you would agree with this judgment.

Inevitably in a situation of this sort, others are hurt beyond the intent of those who are involved in a boycott. But I would be hopeful that as other types of lettuce become available, people will be inclined in this interim to purchase foodstuffs that are consistent with the purposes of what we are trying to achieve.

John Cardinal Dearden Archbishop of Detroit

Editor's Note — Cardinal Dearden's letter was in response to a letter from AFD opposing the church's endorsement of the boycott which the association said "had a major impact on the food industry and placed (us) in an unfair light." The AFD stated that, although we sympathized with the plight of farmworkers, we as retailers were innocent by-standers. "By asking good, decent citizens to involve themselves in a secondary boycott, which is illegal, the church is inviting citizens to violate the laws of the nation as well as the spirit and morality of church law," the AFD said. "Food retailers should not have to stand judgment as to whether or not one group of farm workers is right and another wrong," AFD concluded.



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EDWARD DEEB

OFF THE DEEB END

The Energy Crisis

We have heard much lately about the energy crisis confronting the United States. Is it a real problem, or is it imagined?

The energy crisis is very real and much greater than believed, and expected to last until 1985, according to government sources.

Next logical question: How will it affect the food industry, and what can suppliers and retailers do about it?

To begin with, it should be pointed out that the food industry is one of eight categories which enjoys a priority posture. In addition, the federal government has set aside 10 percent of the nation's fuel supply to cover those not included in the priority categories.

Speaking before a recent food conference at Michigan State University, Clarence Adamy, president of the National Association of Food Chains, said (our) industry must begin conserving fuel and keep alert to the problem. "We can only hope for new sources of energy and prospective legislation to change existing laws."

A prominent committee of government and business leaders has been formed, headed by William Simon, Deputy Treasurer of the U.S., to study all the ramifications of energy crisis. To begin with, since people have to eat and survive before other things can be accomplished, they gave the food industry a priority rating, as it should be.

Outside of getting the nation's food supply to retail outlets, there is another related problem which should be pointed out. The shortage of crude oils will also create shortages of products utilizing petro-chemicals as plastics, film wrapping for meat, and various packaging materials. Substitutes will have to be developed which do not require the use of petrochemicals to preserve the shelf life of such products as fresh meats and other perishables.

Although the problem is real, surely there is no need for panic. Working together to preserve fuel, while developing greater storage facilities should get us through this period with little problems.

American industry has prided itself on meeting various challenges, this being one of the many.

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THE PRESIDENT'S CORNER

Governor, Legislature Commended On Tax Package

By RAYMOND MARTYNIAK

In behalf of the entire membership of the Associated Food Dealers, I wish to thank publicly Governor Milliken and the entire Michigan Legislature on the recent tax relief package they enacted in behalf of the general public, but especially businessmen.

The tax package provides approximately \$380 million in tax relief during the next two years, with an estimated \$280 million of these benefits accruing to individual taxpayers. An additional \$80 million will go to various businesses, both large and small.

The three different taxes from which relief can be expected include (1) personal income tax, (2) the



MARTYNIAK

homestead property tax, and (3) the business inventory tax.

The inventory tax relief to businessmen means that a business will be allowed a tax credit of 25 percent of their inventory tax, to be applied against their income tax liability If the credit exceeds the income tax liability of the business, the state will pay the difference to the business or corporation.

Direct tax relief for individuals from the state income tax takes the form of an increase in the personal exemption from \$1,200 to \$1,500, an increase of \$300 per person. For a family of four, the first \$6,000 of income will be exempt from state income tax. Because of the flat-rate structure of the state income tax, an increase in the personal exemption gives greater relief to low and middle income families than to high income families.

Other categories of people to benefit by the new tax package include senior citizens, rentors, veterans and the handicapped.

The food industry was particularly pleased with the inventory tax credit feature. In the past, businesses were unfairly taxed on merchandise left in warehouses or in stores at yearend. This merchandise was intended for sale, and not really considered an asset, since businesses wanted a normal stock of goods for its customers.

At least now businessmen have some relief from an inventory tax which has been so unfair up until now.

The Governor and the entire Legislature are to be commended for their concern and progressiveness in this regard!

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Pepsi Ends New Bottle Test

The most extensive soft drink test marketing program ever conducted for soft drink plastic bottles was concluded recently by Pepsi-Cola Company, Herbert Arnold, vice-president of marketing, announced.

The test, which begain on April 24, 1972, lasted seven months and covered 31 counties in the western Michigan area. It included the cities of: Grand Rapids, St. Joseph, Kalamazoo, Traverse City and Cadillac.

The purpose of the test, according to Arnold, was to determine consumer and trade acceptance of the package. "All initial results indicate a successful test market," he said. "Consumer acceptance levels have been very high and there were substantial increases in both sales and share of market."

The plastic bottle will be replaced by the Pepsi-Cola Convenience Pak. It consists of eight 16-ounce, one-way bottles, with new convenience twist-off caps that reseal to maintain carbonation and flavor. The entire pack provides more than twenty-five 5-ounce servings.

Thomas O'Gara New VP At Detroit Coca-Cola

An experienced soft drink industry man was named as vice-president of the Detroit Coca-Cola Bottling Company, an AFD member, according to an announcement by Wilfred C. Hugli, Jr., president of the firm.

O'Gara, of Wichita, Kansas, was named vice-president and general manager.

At the same time, Frank P. Van Buskirk has joined the company as data processing manager.

Eckrich Opens Saginaw Area Office

The opening of new Saginaw-Bay City area sales offices has been announced by Peter Sckrich and Sons, Inc., an AFD member. The meat specialty company has moved its office in that area to a new 7,000-square-foot building in Freeland Industrial Plaza. Eckrich's office had been at 139 West Washington, Freeland. The new building contains space for truck storage and maintenance, a refrigerated product cooler and a small office area. From the Freeland office, Eckrich provides route sales service in an area with an approximate 50-mile radius.

Vlasic Foods Appoints 2

Lawrence E. Mitchell has joined Vlasic Foods, Inc. in the new position of food service marketing manager, and Ivan Kittel was named director of quality assurance of the firm, according to an announcement by Robert Vlasic, chairman. Prior to joining Vlasic, Mitchell was associated with the H. J. Heinz Company of Pittsburgh. Kittel is a 12-year veteran of the pickle industry, having also served as chairman of the research committee for the Pickle Packers Association.

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Memo from Faygo

by MORTON FEIGENSON President



"Sure we've promoted Faygo to outsell the colas in our stores. It's a top quality line and our profits are better with Faygo."

L. V. Eberhard, president of Eberhard Foods Inc., the 25-store Michigan chain headquartered in Grand Rapids, continued:

"Look at the price competition today, especially in dry groceries. Soft drink profits are more important than ever to us. There are good sound reasons for our putting Faygo first in our promotions.

"Faygo flavors get 20 percent of the space in our pop sections and it's my guess they account for about 35 percent of our total pop sales. Last time I looked, our Faygo movement was running 21 percent ahead of last year."



L. V. EBERHARD, PRESIDENT EBERHARD FOODS INC., GRAND RAPIDS, MICHIGAN

Eberhard Foods' beginnings go back to 1918 when Mr. Eberhard's mother invested \$35 in some groceries including a 100-pound sack of sugar.

Mr. Eberhard took over the business in February, 1929, on the brink of the Great Depression. In 1939 he opened the first Eberhard supermarket. It was the first to feature magic eye opening doors.

Today there are Eberhard and Eberhard W.E.M. (Warehouse Economy Markets) stores in 12 Michigan cities: Grand Rapids, Lansing, Ludington. Owosso. Big Rapids, Ionia, Cadillac, Manistee. Muskegon. Holland. Lowell and Sparta.

Two of the Grand Rapids stores are former K-Marts, acquired two months ago. Mr. Eberhard, now 71 years old, projects that all his stores will do a better than \$60 million volume in 1973. He plans to retire, he said, "in the year 2002."

Store-door vendors, said Mr. Eberhard, have made good strides recently in trying to become more cost-competitive with warehouse distribution.

"However," he noted, "their products in returnable bottles still yield less than satisfactory retailer profits." He explained:

"Take a case of cola in 16-ounce returnables. It's comprised of three eight-pack cartons. Including the shell and bottle deposit, we have to invest a total of \$4.05 a case to put the product on the shelf.

"The only right way to compute profit is on total investment. On that basis, our \$4.05 investment yields us a margin of 17 percent, and out of this has come our costs for checking in the bottles from shoppers, handling and storing the bottles, and checking them out to drivers.

"With a warehouse line like Faygo, our margin is 21.7 percent and this includes our costs for getting Faygo into our stores."

Oleson's Annual Picnic Benefits Michigan College

TRAVERSE CITY — Despite all the talk about rising meat prices and inflation, Gerald Oleson of Oleson's Markets. a four-store independent chain headquartered here, gets meat wholesale and gives it away—once a year.

Oleson and his wife began donating food for a picnic 18 years ago on the Northwestern Michigan College campus in Traverse City. At the time 4,800 persons attend.

Since the college decided to make it an annual event, the Olesons have been providing food for the occasion ever since. About 13,,000 persons attended, this year. Guests pay \$1.25 a ticket, with all money going to the college for various improvement projects. (The soft drinks are donated by a soft drink company.)

So far, the Olesons estimate that they have hosted about 120,000 picnic guests, not including this year's total. "We are happy to do it," he says. "We are proud of our college and so is everyeone else in this city of 20,000 people."

The menu includes 15,000 steakettes, 4,500 pounds of baked beans and barbecue sauce, 28 gallons of catsup, 280 pounds of brown rings, 80 gallons of pickles. 20,000 celery sticks, 20,000 carrot sticks 20,000 cheese squares, potato salad made up from 110 bushels of potatoes, 8,000 servings of milk, 14,000 cherry ice cream sundaes and various other items

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THE BELL RINGER

Auto Population Rising Over People, by 169 Percent

By ALEX BELL

If you read this column, I guarantee that I will not use that nine-letter word "Watergate." So here goes. Of course, if I do run into a hot one, I might mention it.

How Come Department: How come when a woman goes to see a doctor claiming she is all tired out, the first thing the "saw bones" does is look at her tongue?

The Sage of Cedar Rapids, Dean Durst of G. Hormel's comes up with this goodie. He tells us that one out of every four Americans is unbalacned. Deano, just think of your three closest friends. If they are okay, then you are it.



BELL

We see by a news item that a few feminists are getting together in New York to form a new bank. It will have broad-appeal, no doubt.

Gene Matti told us that the stone age is from 16 to 60. Don't forget, Gene, the larger the stone the better she'll like it.

Some statistics copped from the Wall Street Journal. I thought may be interesting to our readers. All U.S. population, up 12 percent. Beef production. up 45 percent. Broiler production, up 68 percent. That is for the years between 1962 and 1972. Now, we will throw another one at you. The years 1947

through 1972, population was up 45 percent, car population, up 214 percent.

If you ever see Bill Bolter of Pepsi-Cola, don't have him tell you his story about the seagull. It is as old as your old columnist, whom Jerry Yono claims is as old as Methusala. Next time you want some Golden Oldies, Bill, see me. I have them all.

Our roommate comes up with this one. Home cooking is something that not enough wives are. Come on mama, that is a dig at a gal I've lived with for 36 years.

Jay Welch tells about the gal who applied for a job as a typist. Jay asked how many words she could type per minute. The would-be typist asked. "Big or little ones?"

Tom Violante told us about a doorman at a club he frequents who made \$1,500 one night — he sold two Buicks.

Tony Becker of Pepsico, Chicago, saw a sign on a used car lot: "Cadillac like new, was driven by a doctor who used it only to make house calls." That is better than Bill Bolter's seagull story.

Mike Giancotti tells us about the guy that was so conceited that he joined the navy so the world could see him. Must have been Humble Howard.

Handsome Harold, the honest chicken man (?) at Eastern Poultry, tells us that there is no smaller package than a man wrapped up in himself. From Confucious, huh, Harold?

Dear John, that's all she wrote.—ACB

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AFD Member

S&H Relocates Offices

The Sperry and Hutchinson Company Intcenive Operations and the S&H Travel Awards, Inc. is now located in Southfield. A new building housing the S&H Travel Awards, Inc. was dedicated last October.

"National headquarters for Incentive Operations completed its move here from the New York City Sperry and Hutchinson Building to the new S&H building," according to Edwin P. Johnson, vice president, incentive operations. "We are still in the process of relocating some personnel from the New York area but additional staffing is being done with Michigan talent," he added.
"The relocation will help S&H service its clients

more efficiently by centralizing functions that heretofore required action from both Detroit and New York. It will also give convenient access to accounts

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DAGMR HOSTS FARMER JACK — The Detroit Association of Grocery Manufacturers' Representatives hosted some 20 top executives of Farmer Jack Super Markets, Detroit, May 15 at Vladimir's. Above is a group photo taken of the key DAGMR and Farmer Jack officials at the event.

Gaudino's Imported Foods Moves To New St. Clair Shores Home

(See Photo on Cover)

Gaudino's Imported Foods, a longtime landmark retail establishment on Detroit's east side, has moved into new luxurious quarters at 27901 Harper, St. Clair Shores.

The store, which features various Italian and Middle Eastern foods, was founded by Peter Gaudino, now retired, in 1946. The new owners are Jack Genovesi, his sonin-law, and his wife, Mary, and their children, John and Sandy.

The store has always been centered around its fresh meats department, which includes Italian home-made sausage, the house specialty. It includes a wide variety of imported and domestic cheeses, oils, condiments, olives, seafoods, and 40 feet of shelving containing'

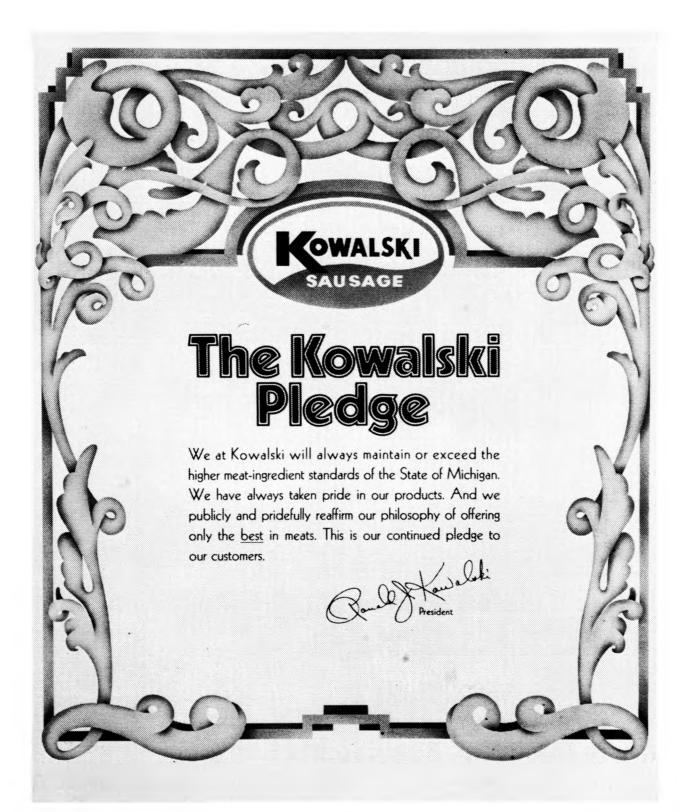
macaroni products and gourmet foods.

Also stocked in the store include both domestic and imported wines. and imported baking utensils and dishes.

"We're really pleased with the new location," says Mr. Genovesi. The building features Mediterranean decor both inside and outside.

"I want to stress that this will be a family-run operation. We have always believed that the key to success for the independent merchant depends on the family working together," Genovesi says.

His son, John, a recent graduate of Western Michigan University, will devote fulltime to managing the store and develop new services. His daughter, Sandy, will also spend time helping in the operation.



Around the Town

Mr. and Mrs. Gene Peare, he's with Squirt-Detroit Bottling Company, an AFD member, just returned from a week's trip to Spain where he represented his company.

AFD vice-president Phil Lauri and his wife (they re with Lauri Bros. Market, Detroit) are about to embark on a two-week trip to Italy soon.

Speaking of traveling, AFD director J. Dick Pryzybylski of Jerry's Food Markets and his family are visiting Poland, the land of his ancestors.

Vic Dina, formerly Chicago branch sales representative for Anheuser-Busch, Inc., an AFD member, succeeds Mel Burkhardt as off-premise field manager for the brewery for Michigan and Ohio. Mel left to join Central Distributors of Beer, Inc., Detroit.

Faygo Beverages, Inc., an AFD member, appointed appointed Martin Moore to the newly created position of general manager, U.S. soft drink manufacturing and packaging operations.

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SERVING SINCE 1953

City Poultry Company of Detroit announced it had acquired Lowenstein Poultry and Game Co., institutional, restaurant and markets division.

Congratulations to Jim Herbert regional sales manager of Green Giant's food service division, for nabbing the top award for best all-around presentation of product, from Miesel & Company, out of nine presentations.

Quik-Pik Food Stores, an AFD member, has moved into new offices located at 15160 W Eight Mile Rd., Suite 207, Oak Park, Mich. 48207 The new phone number is 543-2667

Louis A. Denhof, formerly with Sealtest Foods, has been appointed sales manager of Peterson & Vaughan's Saginaw division, according to an announcement by Robert Swanson, president.

James F. Clark, editorial director of The WWJ Stations, an AFD member, has been elected president of the Detroit Press Club.

Richard Evans has been named vice-president and director of marketing and planning for Vernors, Inc., an AFD member, it was recently announced by Jason C. Baker, chairman.

Richard E. Kiratsoulis has been appointed vicepresident of finance for Great Scott Super Markets, a newly created position, according to an announcement by Nathan Fink, chairman.

Hygrade Food Products Corp., an AFD member, has announced the appointment of Clyde Riley as executive vice-president, and John Stein as vice-president and general manager of its Detroit processed meats division. Stein succeeds Riley in the position.

Allied Supermarkets, Inc. has announced the promotion of William D. Wisecarver to assistant general manager of Allied's Michigan Wrigley division. He succeeds Howard Ferguson who has become Michigan general manager.

Acme Detroit Food Brokerage, an AFD member, has announced that Lawrence Willenborg has been promoted to food service supervisor. Also, that Mrs. Barbara Hessen has joined the firm.

Faygo Announces Expansion

A \$750,000 program to upgrade operations in the plant it has occupied in Detroit since 1955 has been announced by Faygo Beverages, Inc., an AFT member.

"This investment is buying increased capacity in our old plant and delaying the time as much as a year before Faygo will have to make a final commitment for a new Detroit area plant site," said Morton Feigenson, company president.

The total program is scheduled for complet by July 1, this year. Its first stage, already under way, will enable Faygo to package pop in quart bottles at a rate of 300,000 bottles per day, or 40 percent faster.



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Number of Persons in Party:

Merchandising

Acme Detroit Food Brokerage, an AFD member. has been appointed representative of the grocery products division of Pet. Inc., for the greater Detroit. northwestern Michigan, and northwest Ohio areas.

Droshine Manufacturing Co., an AFD member. has announced a new improved E-Z Klean tool holder for butchers and meat managers, featuring a one-cast aluminum frame.

Fairfield Farm Kitchens, producers of quality institutional food products and baked goods, has announced the appointment of Graubner & Associates as its broker for southeast Michigan and northern Ohio.

Harry E. Faught, manager of Trade Relations for Procter & Gamble Co. retired recently after 35 years with the firm. He was succeeded by Malcolm W. Sims.

The appointment of Paul Inman Associates of Toledo, an AFD member, as its food broker for Toledo and northwestern Ohio was recently reported by Faygo Beverages, Inc., also an AFD member.

Del Monte Corporation, an AFD member. recently became the first U.S. canner to initiate a federally approved nutritional labeling program. The company



CHRISTMAS IN APRIL? — The fourth annual "Christmas in April" presentation of Stiles-DeCrick Company, an AFD member, was held to show the firm's customers the latest in Christmas merchandising ideas, with the Paper Novelty line of Doubl-Glo Christmas trims the feature presentation. Admiring the Christmas tree in a completely outflitted motor home used in the presentation are Lloyd Miller, left, of Stiles-DeCrick, and Nick Kroon, general merchandise buyer at the Kroger Company.



MICHIGAN'S 1973 March of Dimes fund-raising campaign was boosted by more than \$36,000 when the Pepsi-Cola Metropolitan Bottling Co. (Michigan division) general sales manager John Mynatt (left) presented check from proceeds of a special promotion. Accepting the check are Max Gurman. center, Richard Sommerville and Ernest Bates of March of Dimes

said the labels of a majority of Del Monte brand foods packed this season will contain a new information panel listing calories, fat, protein, carbohydrate, etc.

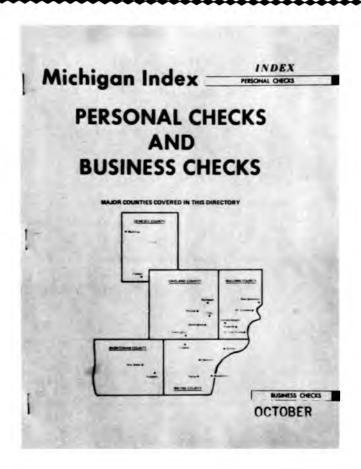
Bontrae, producers of non-meat textured vebetable protein products, now being used as meat substitutes and extenders with hamburger, has appointed Graubner & Associates as its representative for Michigan.

Faygo Beverages, Inc. has announced that its new radio and TV commercial, "Remember When You Were A Kid," is a big hit. The firm has received thousands of requests for the 45 rpm recording, and hundreds of letters praising the commercial.

Following a successful introductory test, Miller Brewing Company has introduced a new seven-ounce no-deposit Miller Pony bottle to supplement its regular line of beers.

Invitation to Manufacturers, Brokers

All manufacturers and brokers are cordially invited to submit new products and merchandising ideas for publication in The Food Dealer. And remember, low cost, hard-hitting advertising in The Food Dealer reaches your important Michigan independent grocers, food chains, and beverage store operators. For advertising information and rates, phone (313) 542-9550.



Do You Have A Bad Check Problem?

The Associated Food Dealers, in cooperation with Comp-U-Check, has a solution that will help you reduce bad check losses. Pictured above is the timely and useful monthly directory of bad check passers and stolen business checks. Let the AFD help you reduce your check losses. For further information, complete and mail the application and/or call the AFD at 542-9550.

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WHO'S YOUR CHOICE FOR SALESMEN OF THE YEAR?

You now have the opportunity to choose or nominate your 1973 candidate for representatives of the year. This is not a popularity contest. We want you to select those representatives who you think best deserve the titles Broker, Wholesaler, Manufacturers' and Driver-Salesman representatives of the year. The men chosen will be honored at the Assiciated Food Dealers "Annual Awards Banquet," to be held in September.

Man of the Year	
Company	
Broker Rep. of the Year	
Company	
Wholesaler Rep. of the Year	
Company	
Manufacturers Rep of the Year	
Company	
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Company	
Reason for Nomination	
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Fill in your nominations form and send to the AFD office at 434 W. Eight Mile, Detroit, Mich. 48220.

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TAX TOPICS

How Tax Reform Affects Multiple Corporation

By MOE R. MILLER Accountant and Tax Attorney

The substantial tax benefits available to multiple corporations have been severely curtailed by the Tax Reform Act of 1969. As a result the F reorganization has suddenly been thrust into the limelight. Recent court decisions have sown that the F reorganization is a feasible means of combining multiple corporations.

Section 1563, as changed by the 1969 Act enlarges the definition of a controlled group for years ending on or after December 31, 1970. Previously, a controlled group was linked thorugh 80% common ownership by a single individual, estate or trust.

The definition of a "brothersister" controlled group was expanded to include corporations with 50% common ownership by up to five indi-



MILLER

viduals, etc. Thus, corporations which were not members of a controlled group prior to the 1969 Act may by virtue of the change in definition become component members and become subject to the restrictions imposed upon controlled groups.

Prior to the 1969 Act each member corporation of a "brother-sister" controlled group of corporations was allowed a \$25,000 surtax exemption (subject to a 6% penalty tax) and a \$100,000 accumulated earnings credit. In addition, each member corporation's investment credit limitation was \$25,000 plus 50% of its tax liability in excess of \$25,000, and the additional 20% first year depreciation for each member was limited to \$10,000 of property.

By 1975 the multiple surtax exemptions and the accumulated earnings credits are eliminated. Effective for years ending on or after December 31, 1970, the limits on investment credit and the additional 20% first year depreciation apply not to each member of the group, but to the entire group treated as a single entity. And the same rule pertains to the investment credit restored by the 1971 Revenue Act.

As a result of these reforms, corporations owned by identical interests which were formed to take advantage of multiple corporation status may now find such status working to their disadvantage. One question which might be posed is: How do I put these corporations back together again? The A and C reorganizations are two alternatives. The less obvious but more desirable approach may be the F reorganization.

The advantages of an F reorganization can best be summarized by analyzing how its effects differ from those of the A and C reorganizations. In an F reorganization Reg. 1.381 (B)-1(a) (2) provided that the "acquiring corporation is treated just a the transferor corporation would have been treated if there had been no reorganization."

In an A or C reorganization the net operating loss of the transferor corporation may be carried ove subject to reduction if the shareholders of the loss corporation emerge with insufficient ownership of the acquiring corporation. In neither case may a loss of the acquiring corporation be carried back to a taxable year of the transferor corporation.

However, in an F reorganization a loss can be carried over and back almost without restriction as the corporation is treated as if there has been not reorganization. It is important to note that for pur poses of Sections 381 and 382, B, E, and F reorganizations are treated as if no reorganization had occured.

The statutory language of an F reorganization is a "mere change in identity, form, or place of organization."

Continuity of ownership and continuity of business enterprise are the only indicia of an 'F' reorganization, regardless of the number of the merging transferor corporations.

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